1H2018 Results Presentation

26 July 2018



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Rai Way Participants

- Aldo Mancino, Chief Executive Officer
- Adalberto Pellegrino, Chief Financial Officer
- Giancarlo Benucci, Head of Corporate Development & IR

Key messages

- 2018 progressing well:
 - Top-line supported by CPI and New Services for Rai
 - Adjusted EBITDA solidly growing at +4,3% with profitability above 54%
 - Further improvement in Net Income, up 13,1%

Contract with RAI for MUXes coverage extension secured

- Refarming process ongoing
 - New PNAF 2018 released: outcome based on the guidelines included in the 2018
 Budget Law, with AGCOM also flagging up some criticalities
 - Authorities' activity under way: tender for 5G frequencies published and upcoming publication of roadmap by MiSE

2018 outlook confirmed

Finalization of contract for Coverage Extension

The contract follows RAI obligation, as per the Service Contract with the Government, to assure a coverage for the thematic MUXes (MUX2, MUX3, MUX4) of at least 95%

SCOPE & TIMING OF THE CONTRACT

- Extension of 2 / 3 MUXes' DTT UHF network from current ca. 400 to ca. 1,000 sites
- Progressive activation between 2019 and 2020

FINANCIALS (Run-rate from 2021)

- CAPEX: 40-50 Mln, depending on final project scope
- o Run-rate contribution:
 - 9-11 Mln of revenues
 - profitability above Rai Way current level
- Project IRR >10%, in line with target

- Compared to Industrial Plan assumptions:
 - Lower contribution in 2019
 - Higher contribution from 2020 due to overall CAPEX exceeding the targets

Rai-Government Service Contract unlocking activity

New vs. 1Q2018 presentation

RAI-GOVERNMENT SERVICE CONTRACT

NETWORK QUALITY

PREPARATORY FOR SPECTRUM REFARMING



SIGNED

DAB roll-out (I tranche)

DAB roll-out (II tranche)

MUX coverage extension

3.7–3.8 Ghz Radio links refarming

3.6–3.7 Ghz Radio links refarming

Capex: 50-60 Mln

Run-rate EBITDA:

10-11 Mln



MUX 1 Rearrangement

Codec-related Head-End upgrade

- Investments on network to:
 - Support growth
 - Mitigate eventual risks from 700 MHz band refarming

New PNAF 2018 released by AGCOM

New National Frequency Plan (PNAF 2018) approved by AGCOM reflecting the guidelines included in the 2018 Budget Law

AS-IS

- National MUXes: 20
 - 5 awarded to RAI
 - RAI MUX 1 with a mix of VHF and UHF channels
- Local Muxes: 1/3 of the total (as per law)
- o Transmission standard:

 3



NEW PNAF 2018

- National MUXes: 10
- Local Muxes: 5 (based on 1/3 ratio)
 - 4 in UHF
 - MUX 1 entirely in VHF awarded to RAI but 80% dedicated to local broadcasters
- Transmission standard: 12
- AGCOM flagged up some criticalities on the transition to the new system that may lead to a revision of the Plan:
 - 1/3 frequencies allocation to local operators may not reflect actual demand
 - Conversion of current rights of use of frequency into rights of use of transmission capacity difficult to be implemented
- Configuration and allocation of MUX1 key to assess final impact on Rai Way

Main guidelines for refarming in the Budget Law: Rai Way business model to mitigate impact



Conversion of current RoU of frequency into RoU of transmission capacity on DVB-T2 MUXes, with most advanced compression standard



MUX 1 rearrangement in VHF band with 80% of capacity to regional operators and 20% to RAI for regional contents



State compensation to finance investments for network upgrade



Reduction in number of managed MUXes for Rai



Investments for MUX1 rearrangement



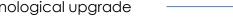
Clients' financina

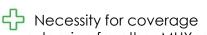


IMPACTS ON RAI WAY

OPEN POINTS

Investments for technological upgrade







Technical solution to bring the MUX entirely in VHF



Allocation of the compensation among network operators

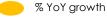
and allocation of national MUXes

Compression standard

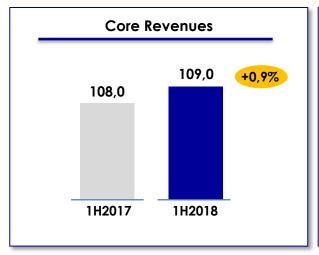
Availability of T2-ready TV sets

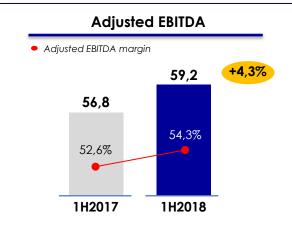
Full visibility expected in the next months after finalization of roadmap for the release of frequencies (by MISE) and definition of criteria to award frequencies to national network operators (by AGCOM)

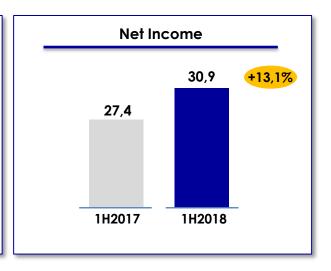
1H2018 Financial Highlights

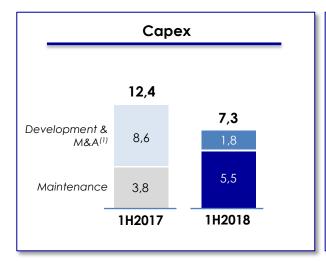


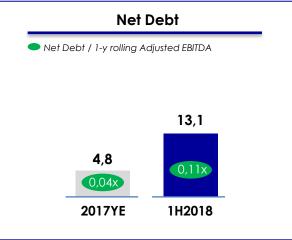
MIn Eur; %

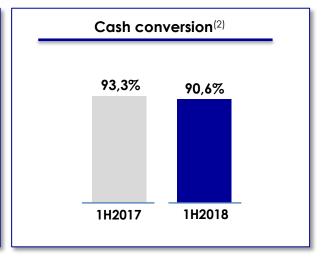






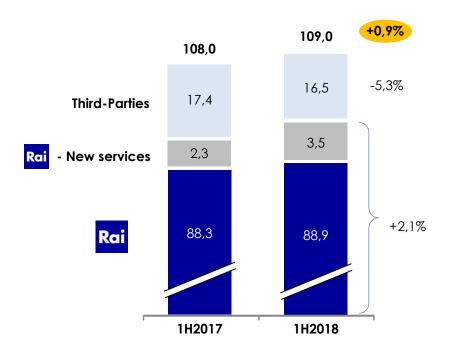






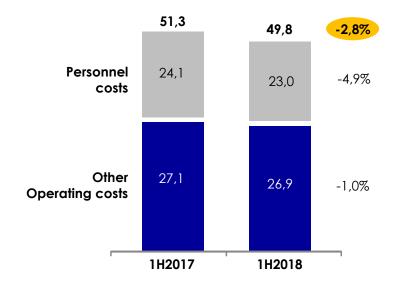
Core Revenues

MIn Eur; %



- Revenues from RAI up 2,1% driven by:
 - ✓ Indexation to CPI on fixed-consideration
 - ✓ Higher contribution from New Services, also benefitting from una tantum fee on new services
- Revenues from Third-Party customers down 5,3% (-4,4% excluding non-core items) impacted by volumes optimization by MNO customers

MIn Eur; %



- Excluding capitalization, personnel costs declined by approx. 3,6% vs. 1H2017 driven by reduction of headcount and variable components of wages
- Other Operating costs benefitted from further efficiencies on Rents and Intercompany

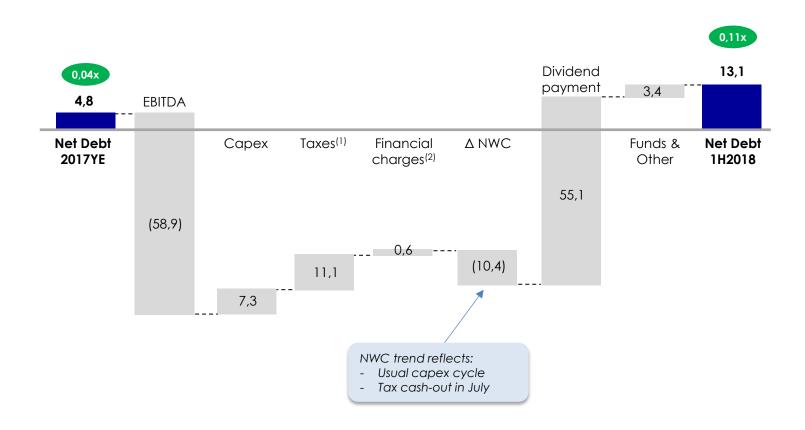
P&L

Eur Mln, %	2Q 2017	2Q 2018	% YoY	1H 2017	1H 2018	% YoY
Core Revenues	54,2	54,9	1,4%	108,0	109,0	0,9%
Other Revenues	0,0	0,0		0,0	0,0	
Adj. EBITDA % margin	28,5 52,6%	29,5 53,7%	3,6%	56,8 52,6%	59,2 54,3%	4,3%
One-offs	-0,6	0,0		-0,6	-0,3	
EBITDA % margin	27,8 51,4%	29,5 53,7%	6,0%	56,1 52,0%	58,9 54,1%	5,0%
D&A ⁽¹⁾	-8,3	-8,2	-1,2%	-16,4	-16,2	-1,7%
EBIT	19,6	21,4	9,0%	39,7	42,8	7,8%
Net financial expenses	-0,4	-0,3	-15,0%	-0,8	-0,7	-18,1%
Pre Tax Profit	19,2	21,0	9,5%	38,9	42,1	8,3%
Taxes % tax rate	-5,6 29,3%	-5,0 23,6%	-11,6%	-11,5 29,6%	-11,1 26,5%	-3,0%
Net Income	13,6	16,1	18,2%	27,4	30,9	13,1%

• 1H18 Net Income up 13,1% at € 30,9m driven by:

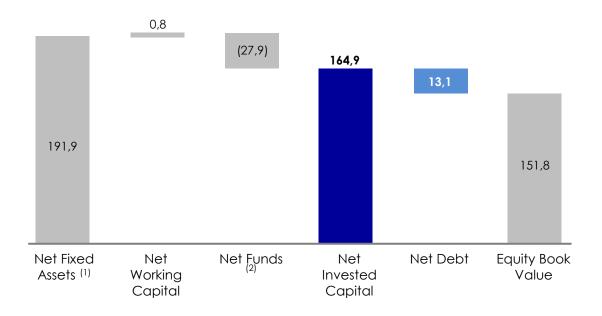
- Further improvement in profitability, with margin up 170bp vs. 1H17 at 54,3%
- Lower one-off expenses
- Lower tax rate, positively impacted by deferred taxes

MIn Eur



Balance sheet

MIn Eur



2018FY Outlook confirmed

ADJUSTED EBITDA

> 2018 Adjusted EBITDA to keep growing organically

• CAPEX

> 2018 maintenance capex expected in the range of 9% of core revenues; going forward, the average level of 8,5% of core revenues is confirmed



Q&A Session



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Upcoming events

<u>Date</u> <u>Event</u>

13/11/2018 3Q2018 results

Appendix

Detailed summary of Income Statement

(€m;%)	2Q17	2Q18	1H17	1H18
Core revenues	54,2	54,9	108,0	109,0
Other revenues	0,0	0,0	0,0	0,0
Purchase of consumables	(0,3)	(0,3)	(0,6)	(6,0)
Service costs	(12,7)	(12,9)	(24,9)	(24,8)
Personnel costs	(12,3)	(11,3)	(24,6)	(23,0)
Other costs	(1,1)	(0,9)	(1,9)	(1,7)
Opex	(26,4)	(25,4)	(51,9)	(50,1)
Depreciation and amortization	(8,3)	(8,2)	(16,5)	(16,2)
Provisions	0,0	0,0	0,0	0,0
Net Operating profit	19,6	21,4	39,7	42,8
Net Finance income (expenses)	(0,4)	(0,3)	(8,0)	(0,7)
Profit before income taxes	19,2	21,0	38,9	42,1
Income taxes	(5,6)	(5,0)	(11,5)	(11,1)
Profit for the year	13,6	16,1	27,4	30,9
EBITDA	27,8	29,5	56,1	58,9
EBITDA m argin	51,4%	53,7%	52,0%	54,1%
Non recurring expenses	(0,6)	0,0	(0,6)	(0,3)
Adjusted EBITDA	28,5	29,5	56,8	59,2
Adjusted EBITDA margin	52,6%	53,7%	52,6%	54,3%

Summary of Balance Sheet

(€m)	2017FY	1H2018
Non current assets		
Tangible assets	188,7	179,8
Intangible assets	11,2	11,1
Financial assets, holdings and other non-current assets	0,4	1,3
Non-current tax assets	2,2	3,3
Total non-current assets	202,4	195,5
Current assets		
Inventories	0,9	0,9
Trade receivables	72,0	74,3
Other receivables and current assets	5,4	6,0
Current financial assets	0,1	0,3
Cash	55,9	32,4
Current tax assets	0,0	0,1
Total current assets	134,3	114,0
TOTAL ASSETS	336,7	309,5

(€m)	2017FY	1H2018
Equity		
Share capital	70,2	70,2
Legal reserves	12,2	14,0
Other reserves	37,0	37,1
Retained earnings	57,0	30,5
Total equity	176,4	151,8
Non-current liabilities		
Non-current financial liabilities	30,6	15,5
Employee benefits	16,4	15,3
Provisions for risks and charges / Allowances	16,0	15,8
Other non-current liabilities	0,0	0,3
Non-current tax liabilities	0,0	0,0
Total non-current liabilities	63,0	47,0
Current liabilities		
Commercial debt	37,7	34,8
Other debt and current liabilities	28,9	42,6
Current financial liabilities	30,3	30,3
Current tax liabilities	0,4	3,1
Total current liabilities	97,3	110,8
TOTAL NET EQUITY AND LIABILITIES	336,7	309,5

Summary of Cash Flow Statement

(€m)	2Q2017	2Q2018	1H2017	1H2018
Earnings before taxes	19,2	21,0	38,9	42,1
Depreciation and amortization	8,3	8,2	16,5	16,2
Provisions and others	(0,3)	1,0	0,6	1,5
Net financial Income	0,3	0,3	0,7	0,6
Other non-monetary items	0,0	0,0	0,0	(8,0)
Net operating CF before change in WC	27,5	30,4	56,6	59,6
Change in inventories	0,0	0,0	0,0	0,0
Change in accounts receivable	8,5	(1,4)	(5,9)	(2,3)
Change in accounts payable	0,3	0,1	(7,3)	(2,9)
Change in other assets	0,1	0,7	(1,6)	(0,6)
Change in other liabilities	(6,5)	(3,5)	2,2	3,8
Use of funds	(0,5)	(0,7)	(0,5)	(0,7)
Payment of employee benefits	(1,1)	(1,6)	(1,7)	(2,0)
Change in tax credit/liabilities	0,9	0,6	0,0	0,6
Taxes paid	(21,1)	0,0	(21,1)	0,0
Net operating cash flow	8,0	24,8	20,7	55,5
Investment in tangible assets	(2,9)	(6,1)	(4,7)	(6,9)
Sale of tangible assets	0,1	(0,0)	0,1	0,0
Investment in intangible assets	(0,3)	(0,4)	(0,3)	(0,5)
Sale of intangible assets	0,0	0,0	0,0	0,0
Change in other non-current assets	0,0	(1,0)	0,0	(1,0)
Change in holdings	0,0	0,0	0,0	0,0
Change in non-current financial assets	0,0	0,0	0,0	0,0
Interest received	0,0	(0,0)	0,0	(0,0)
Companies consolidation	(0,3)	0,0	(7,4)	0,0
Investing cash flow	(3,4)	(7,5)	(12,2)	(8,2)
(Decrease)/increase in medium/long-term debt	(0,1)	(0,1)	(15,1)	(15,1)
(Decrease)/increase in current financial liabilities	10,3	0,1	12,2	(0,1)
Change in current financial assets	(0,1)	0,0	(0,1)	(0,2)
Interest paid	(0,1)	(0,0)	(0,4)	(0,3)
Dividends paid	(41,8)	(55,1)	(41,8)	(55,1)
Financing cash flow	(31,8)	(55,0)	(45,2)	(70,7)
Change in cash and cash equivalent	(27,1)	(37,7)	(36,7)	(23,5)
Cash and cash equivalent (beginning of period)	72,1	70,1	81,3	55,9
Cash and cash equivalent of newly consolidated companies (beginning of period)	0,0	0,0	0,4	0,0
Cash and cash equivalent (end of period)	45,0	32,4	45,0	32,4